

BUSINESS, TRANSPORTATION & HOUSING AGENCY**NEWS RELEASE****FOR IMMEDIATE RELEASE**

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Contact: BTH Press (916) 445-3545

Business, Transportation & Housing Agency Orders External Review of Caltrans Operations

SACRAMENTO—As part of establishing the new State of California Transportation Agency on July 1, 2013, Business, Transportation and Housing Agency Acting Secretary Brian Kelly today announced that transportation experts from the State Smart Transportation Initiative (SSTI) will conduct an independent, external review of operations within the California Department of Transportation (Caltrans).

“The new State of California Transportation Agency is bringing in an outside organization to take a fresh look at Caltrans operations and help improve performance, communications and management,” said Kelly. “This objective review will build on recent reforms to make Caltrans more effective and better able to serve the People of California.”

SSTI, which will conduct the review, has done extensive analysis of state transportation departments around the country. For example, the organization recently published “The Innovative DOT”, a handbook for state transportation officials.

As part of the review, Dr. Joel Rogers, a Professor at the University of Wisconsin-Madison and director of SSTI, and his team of transportation policy experts will interview key staff within Caltrans as well as stakeholders outside the department to assess current strengths and weaknesses within the department. They will assess:

- Performance measures and reporting outcomes
- External and internal communication
- Management response to superior or inferior performance
- Current status of program documents, manuals and policy objectives
- Management and nonsupervisory evaluations
- The department’s ability to meet the state’s mobility, safety and sustainability objectives.

SSTI will provide a formal written analysis of Caltrans—including an assessment of performance, communications and management—and proposed action plan in approximately seven months.

“We’re very much looking forward to this assignment,” said Dr. Joel Rogers “California has been a national leader in so many things over the years. We hope to help it build the best—meaning most efficient, accessible, value-producing, and environmentally sustainable—transportation system in the country.”

SSTI will draw on the experience of multiple transportation industry experts including the former Secretaries of Transportation from Pennsylvania, Massachusetts and North Carolina Departments. The assessment will be followed by a set of recommendations to help Caltrans provide better services and more effectively deliver transportation needs for California. Here are staff resumes of the experts at SSTI who will assist in conducting the Caltrans review:

Professor Joel Rogers is a professor of law, political science, public affairs and sociology at the University of Wisconsin-Madison, and the director of the Center on Wisconsin Strategy, of which SSTI is one project. Professor Rogers has written widely on American politics and public policy (e.g., *On Democracy, Right Turn, The Forgotten Majority, What Workers Want, American Society: How It Really Works*). He also co-founded and helped run multiple Non-Governmental Organizations including the Center for New Democracy, New Party, Economic Analysis and Research Network, Apollo Alliance, Emerald Cities Collaborative. A MacArthur Foundation Fellow, *Newsweek* identifies Rogers as one of the 100 living Americans most likely to shape U.S. politics and culture in the 21st century.

Eric Sundquist is Managing Director of SSTI. Before assuming that position in 2010, he was a senior associate and policy analyst focusing on transportation and clean energy at COWS. Sundquist also worked as a transportation researcher at Georgia Tech, as an instructor at Georgia State University, as an editor for the *Journal of the American Planning Association*, and as an editor at the *Atlanta Journal-Constitution* and several other newspapers.

Al Biehler served as Secretary of the Pennsylvania Department of Transportation from 2003 to 2010 where he pioneered the philosophy of “Smart Transportation.” The smart transportation approach streamlined and stabilized the Commonwealth’s transit program, accelerated its highway project delivery processes, and ensured that highway projects became assets for the surrounding community. Earlier, he was a vice president with the consulting firm DMJM+Harris, and served as director of planning, engineering and construction at the Allegheny County Port Authority. Biehler served as president of the American Association of State Highway Transportation Officials (AASHTO) in 2009. Biehler is a Distinguished Service Professor of Transportation Systems and Policy at the H. John Heinz III College at Carnegie Mellon University and Executive Director of the University Transportation Center. He is also an Adjunct Professor in the Civil and Environmental Engineering Department in the Engineering College at Carnegie Mellon University. Biehler is a member of SSTI’s Executive Committee and has participated in all of SSTI’s agency reviews.

Steve Burrington has won national recognition for leadership in tackling energy, transportation and sustainable development challenges. As a member of Serrafix, Burrington works to carry out innovative large-scale energy efficiency and clean energy strategies, green urban redevelopment projects, and state land-use and transportation policy initiatives. He previously served as commissioner of the Massachusetts Department of Conservation and Recreation, where he led the formation of the nation's sixth-largest and most diverse state parks, infrastructure and natural resources agency. He also served as undersecretary in the Massachusetts Office for Commonwealth Development. Before entering state government, Burrington was vice president and general counsel for the Conservation Law Foundation, New England's leading environmental protection organization. Burrington assisted with SSTI's review of the Washington State Department of Transportation.

Gene Conti was appointed Secretary of the North Carolina Department of Transportation (NCDOT) in January 2009. As Secretary, Conti directed a sweeping reform of the NCDOT, an agency with 12,000 employees and an annual budget of over \$5 billion. Under his leadership, NCDOT also underwent an internal transformation that emphasized performance management, transparency and accountability. His career in public service and private business management also includes tenures as Secretary of the Maryland Department of Labor, Licensing and Regulation; Assistant Secretary for Transportation Policy at the United States Department of Transportation; and Vice President of PBS&J (now Atkins), an engineering consulting firm. Conti participated in SSTI's review of the Pennsylvania Department of Transportation.

Douglas Foy is president and founder of Serrafix. Previously, Foy served as the Secretary of Commonwealth Development in Massachusetts under Governor Mitt Romney, overseeing the agencies of Transportation, Housing, Environment and Energy. Foy oversaw the agencies of Transportation, Housing, Environment, and Energy, with combined annual capital budgets of \$5 billion, operating budgets of \$500 million, and a total workforce of more than 11,000. During Foy's tenure, these agencies developed Massachusetts' first comprehensive transportation plan (with an emphasis on transit and fix-it-first), and the nation's most comprehensive climate action plan. Prior to his public service, Foy served for 25 years as the president of the Conservation Law Foundation, New England's leading environmental advocacy organization. As a member of SSTI's Executive Committee, Foy has participated in most of SSTI's agency reviews.

Nicholas Josefowitz founded the solar power plant development company, RenGen Energy. Under his leadership, RenGen developed, financed, and built approximately \$100 million of solar power plants. Josefowitz is now an active investor in sustainability and social enterprise in California and the Bay Area. He sits on the Dean's Council of the Kennedy School of Government at Harvard, the Board of Distributed Energy Consumer Advocates, the School Site Council of Sherman

Elementary School, the Advisory Board of Friends of SF Environment, and the Bay Area Advisory Board of Generation Citizen.

J. Cleve Livingston, Of Counsel at Briscoe, Ivester & Bazel LLP, is one of California's leading experts on vested development rights, master planning, environmental quality, green energy, smart growth, and affordable housing. For 35 years, Livingston has fashioned sustainable development strategies and innovative design solutions to growth issues. He has been a longstanding proponent of smart growth planning strategies and sustainable transportation initiatives that mitigate traffic impacts. He is also well versed in addressing compliance issues arising under CEQA, NEPA and other state and federal environmental regulations.

Michael D. Meyer is Emeritus Georgia Tech Professor of Civil and Environmental Engineering. Meyer specializes in transportation systems engineering, multimodal transportation planning and evaluation, transit planning, institutional analysis and project implementation, public works economics and finance, environmental impact analysis, sustainable development and engineering design. He has written over 180 technical articles and authored or co-authored numerous texts on transportation planning and policy. He is the recipient of numerous transportation awards including 2009 Transportation Research Board's W.N. Carey, Jr. Award for Distinguished Service, 2006 Wilbur Smith Distinguished Educator award from the Institute of Transportation Engineers, and 2000 Theodore M. Matson Memorial Award for outstanding contributions in the field of transportation engineering. Meyer participated in the SSTI reviews of the Massachusetts, Pennsylvania, and Washington Departments of Transportation.

For more information on the State Smart Transportation Initiative, visit:

<http://www.ssti.us/about-ssti/>

The State of California Transportation Agency, which launches in July 1, 2013, will be responsible for transportation-related departments within the state: Caltrans, the Department of Motor Vehicles, California Highway Patrol, Board of Pilot Commissioners, California Transportation Commission, California High-Speed Rail and the Office of Traffic Safety. The Agency was formed as part of Governor Brown's Government Reorganization Plan, signed into law in 2012. A summary of the reorganization plan is located here: http://gov.ca.gov/docs/Cover_Letter_and_Summary.pdf

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